

The New Normal:

Covid in the Company

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Covid Realities



- There is probably no Certain Path to moving forward
- Every company is unique
- What works in some companies may not work in others
- We will never have full agreement
- My goal is to share some ideas/tools to address this within your organization

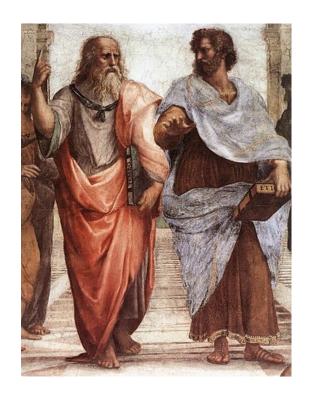


Agenda

- Philosophy Class (Don't Fall Asleep!)
- Compliance versus Ethics
- The Structure of a Corporate Culture
- The Role of Leadership
- Takeways







GREEK PHILOSOPHY PLATO AND ARISTOTLE

FOURTH CENTURY BCE

Plato and Aristotle



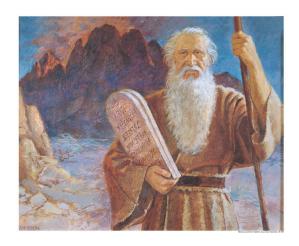
- Rule Based Ethics/Compliance
 - Government: There are specific rules that govern how we should conduct our lives.
 - Corporations/Families/Groups: Within closed groups, internal rules may be established.

- Situation Based Ethics/Compliance
 - While rules form the grounding of our beliefs, there are times when the rules should be adjusted.



Rule Versus Situation Examples





- Is it ever okay to tell a lie?
- Is killing sometimes permissible?
- May we sometimes steal?



What is Compliance?

What is Ethics?



Compliance Versus Ethics

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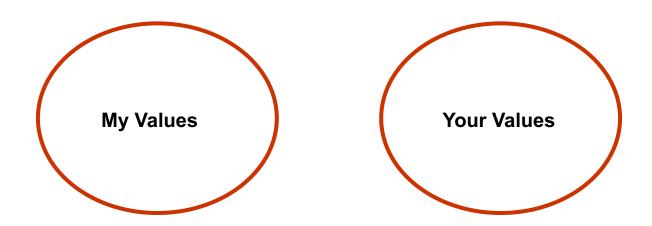
- Compliance tells us what we must do
 - Laws
 - Contracts
- Ethics tells us what we should do
 - Beliefs
 - Culture
 - Values



Ethical Grounding and Values

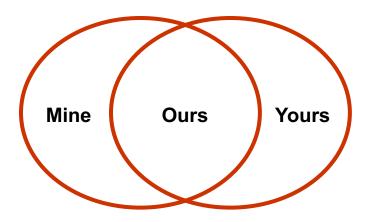


Each of Us Has *Unique* Values





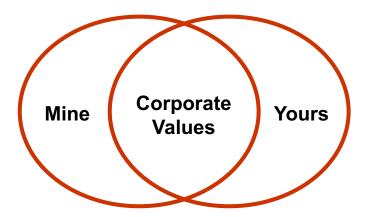
Overlapping Consensus*



*John Rawls



Corporate Consensus





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Human Value

- Instrumental Value: The value of a person based upon skills.
- Bestowed Value: The value bestowed upon a person based upon position.
- Inherent Value: The value of a human beings simply because they are a human beings.



Every Company Develops Unique Values Which Become The Culture



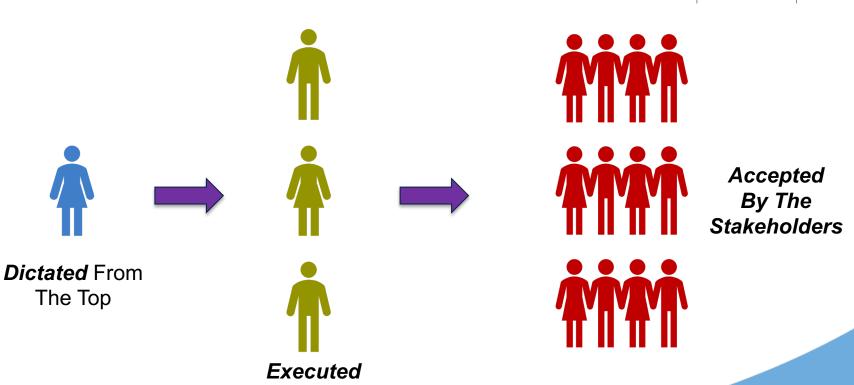
The Structure of a Corporate Culture

Structure of a Rule Based Culture

From The Middle



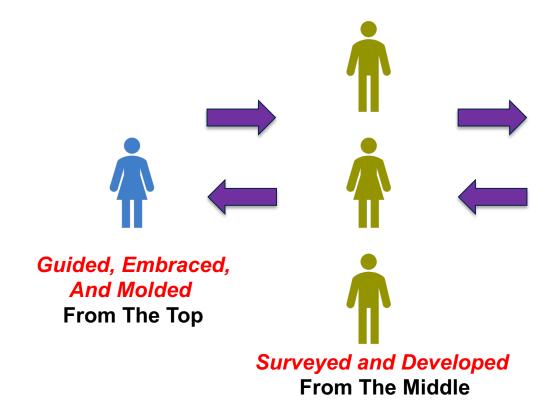
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Structure of a Situation Based Culture

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Evaluated
And
Affirmed
By The
Stakeholders

Bestowed Value: Leadership



- Good Leaders know they can make mistakes; and are willing to admit it when they do.
- Good Leaders make decisions after LISTENING.
- Lunch with the Chairman
- Leaders Make Decisions: If a Leader is looking for consensus, we don't need a leader, we need a committee chair.

Covid Takeaways ????



- Rule Based:
 - Oklahoma is Open
 - Federal Law may apply
- Situation Based:
 - Within your organization, you will set the tone
 - Perhaps strict, perhaps not
- Leadership:
 - Listen
 - Decide







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